

Vancouver 2010 Progress Report

IPC Governing Board Meeting - March 7- 8, 2006

As we begin the four-year countdown to 2010, our values of team, trust, excellence, creativity and sustainability will guide us. We draw strength from the knowledge that those associated with the 2010 Winter Games - from our volunteers to our partners to our sponsors - are united by a common vision. We believe in the power of sport and the staging of spectacular Games that will touch the soul of Canada and inspire the world in 2010.

The Torino Games will be a celebration of sport and an exceptional learning experience for us. The transfer of knowledge will serve us well as we prepare for the next stage of our Games journey.

VANOC UPDATE

Strategic Objectives

Throughout 2005, the VANOC team continued to define its objectives to support the delivery of our mission. These strategic objectives are designed to ensure that VANOC is a well-run, financially responsible organization that serves our customers including all Canadians, athletes and our partners.

Our objectives are to:

- Generate sufficient revenue and manage costs and risk to ensure a positive financial legacy
- Engage the nation by sharing the journey to create a distinctly Canadian Olympic and Paralympic experience
- Build a team that passionately lives our values, to achieve extraordinary performance
- Take responsibility for successful relationships with all of our partners to optimize their participation in, contribution to and legacy from Canada's Games
- Create conditions that will provide an extraordinary experience for athletes and all Games participants
- Be a disciplined and entrepreneurial organization with sound business processes, controls and tools that enable us to effectively manage the business

New Headquarters - one team, one mission, one office

In April 2006, VANOC will move into our new headquarters. This seven-floor building will serve as a Games campus and VANOC's permanent home until the conclusion of the Games.

Partnerships

As the result of municipal elections in November 2005 both Whistler and Vancouver have new Mayors. Sam Sullivan was elected as the Mayor of Vancouver and Ken Melamed was elected as the Mayor of Whistler.

VANOC signed a historic protocol in November 2005 with the Lil'wat, Musqueam, Squamish and Tsleil-Waututh First Nations, defining our relationship and our commitment to work in partnership to achieve successful Games.

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The protocol encompasses areas in which the Four Host First Nations will work cooperatively with VANOC and our partners to ensure meaningful Aboriginal participation, including:

- Opportunities to showcase art, language, traditions, history and culture
- Skills development and training related to the Games
- Lasting social, cultural and economic opportunities and benefits
- Improved health, education and strengthening of the communities through sport, economics and cultural development
- A youth sport legacy
- Arts festivals and events
- Medal ceremonies and Opening and Closing Ceremonies

Canada's Games

- In October 2005, VANOC signed a significant partnership agreement with the government of the Province of Quebec.
- The agreement covers areas where the Quebec government and VANOC plan to collaborate: the training of elite athletes; the promotion of culture and the French language; the encouragement of business and job training opportunities; linguistic services; terminology assistance; and the development of youth awareness programs.
- VANOC is discussing agreements in the same spirit with other Canadian provinces with a view to including all of Canada in the 2010 Winter Games.

SPORT, PARALYMPIC GAMES and VENUE MANAGEMENT

Paralympic Games

- In January 2006, Dena Coward officially began in her role as the Vancouver 2010 Director, Paralympic Games.
- Vanoc will have 45 delegates in Torino for the Paralympic Games and will be taking part in the observer program. The delegates include 27 staff members representing all functional areas, three board members and representatives from our partner organizations.
- Following the Closing Ceremony in Torino and the return of the IPC Flag to Vancouver and Whistler, a flag raising ceremony will take place in Whistler.
- Following IPC approval of the Vancouver 2010 Paralympic emblem an official launch will be planned in 2006.
- Accessibility reviews of Paralympic and Olympic venues are ongoing by a Barrier Free Design consultant and athletes where applicable.

Chief Medical Officer

- In December 2005, VANOC announced Dr. Jack Taunton as its chief medical officer.

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- Dr. Taunton is responsible for overseeing the medical services program, which includes the development of a basic and emergency health care delivery program and doping control program for the 2010 Games and all pre-Games events.

Own The Podium - 2010

- Dr. Roger Jackson, an international sport leader, former president of the Canadian Olympic Committee and Olympic medalist (Gold, rowing, Tokyo 1964), has been named the chief executive officer of the Own The Podium - 2010 program.
- Launched in January 2005, Own The Podium - 2010 is a Canadian initiative designed to help Canada place in the top three nations at the 2010 Paralympic Winter Games.
- The Canadian Paralympic Committee is one of the partners of this program.

HUMAN RESOURCES

- VANOC's senior management team was completed in November 2005 with the hiring of Rex McLennan as our chief financial officer.
- Our workforce has now grown to more than 180 people, all dedicated to the successful planning and delivery of the Games.

We have made a number of modifications to functional responsibilities of the VANOC Executive Team. Executive responsibilities now are:

- John Furlong, Chief Executive Officer
- Cathy Priestner Allinger, Senior Vice President, Sport, Paralympic Games and Venue Management
- Kenneth M. Bagshaw, Senior Vice President and General Counsel, Legal Services
- Ward Chapin, Senior Vice President, Technology and Systems
- Dave Cobb, Senior Vice President, Revenue, Marketing and Communications
- Rex McLennan, Chief Financial Officer, Senior Vice President Finance and Administration
- Steve Matheson, Senior Vice President, Venue Construction
- Donna Wilson, Senior Vice President, Human Resources and Sustainability
- Terry Wright, Senior Vice President, Service Operations and Ceremonies

REVENUE, MARKETING & COMMUNICATIONS

VANOC now has six national partners for the Olympic and Paralympic Games including:

1. Bell Canada - Premier National Partner in the telecommunications category
2. RBC Financial Group - Premier National Partner in the banking category
3. Hudson's Bay Company (Hbc) - Premier National Partner in the department store category
4. RONA - National Partner in the home improvement category
5. Petro-Canada - National Partner in the oil and gas category
6. General Motors - National Partner in the vehicle category

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VANOC'S sponsorship sales efforts throughout 2006 will be concentrated on securing the next levels of Official Supporters and Official Suppliers.

Brand Development

We are developing a brand that exemplifies what is possible when a country embraces the values of equality, freedom, sustainability and global responsibility, and is inspired by the challenge to live by those ideals fully and completely.

VENUE CONSTRUCTION

VANOC continues to monitor costs closely and is working with all of its partners to reduce the complexities and costs of 2010 venue development in British Columbia's very active construction sector.

Sport Venue Status

Venue	2010 Winter Games Event	Status as of January 1, 2006
Whistler nordic venue	Nordic Skiing	<ul style="list-style-type: none">Site preparation and overlay compounds cleared on schedule and under budgetCompletion - November 2007
Whistler Creekside	Alpine Skiing	<ul style="list-style-type: none">Environmental assessment underwaySnowmaking system design underwayWork on course improvements to commence in May 2006Completion - November 2007
Whistler Arena	Ice Sledge Hockey	<ul style="list-style-type: none">Development of a building concept is underwayCompletion - 2009
Whistler Meadow Park Sports Centre	Wheelchair Curling	<ul style="list-style-type: none">Preliminary design for identification of operational areas underwayTemporary venue overlay commences in summer 2009Overlay completion - January 2010

Villages

- VANOC is working with the Whistler 2020 Development Corporation, the agency formed to build the Whistler Olympic and Paralympic Village, to complete the business

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plan, master plan and feasibility study for the village. There will be three designs in the feasibility study and selection is expected by March 2006.

- Construction of the Whistler Olympic and Paralympic Village is scheduled to begin in early 2007, with completion in 2009.
- VANOC continues to investigate options for media broadcast village-type accommodations in Whistler.

SERVICE OPERATIONS and CEREMONIES

Accommodations

At the end of 2005, VANOC has signed contracts for more than 2,700 rooms in Vancouver and more than 900 rooms in Whistler specifically for the Paralympic Games.

Culture and Ceremonies

VANOC has recruited talent from across Canada to join our ceremonies staff to create and produce Vancouver 2010's participation in the Closing Ceremonies of the 2006 Winter Games.

Transportation

The Sea-to-Sky Highway Improvement Project is progressing well. A new four-lane, seven-kilometre section of the route between Vancouver and Whistler opened more than a year and a half ahead of schedule. The project includes widening, straightening, 80 kilometres of new passing lanes, improving sightlines, 36 kilometres of new meridian barrier and other measures to improve the highway's safety, capacity and reliability. The project will be completed by fall 2009.

Security

The Vancouver 2010 Integrated Security Unit (V2010 ISU), with a dedicated team of 25 security planners, is fully integrated into the VANOC venue design process. The V2010 ISU offices will be on site in VANOC's new headquarters.

TECHNOLOGY AND SYSTEMS

VANOC continues to build its technology team with the addition of key personnel and technology representatives from our Premier National Partner, Bell Canada, now located in VANOC's offices.

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CONCLUSION

Vancouver 2010 is an open invitation for everyone to share in the Olympic and Paralympic journey; to find and step up to their podium. It is about creating everyday champions, everyday. From sport and arts to technology, from education to volunteerism...our 2010 story will be about the Games you can touch, not just the Games that touch you.

The Olympic and Paralympic Games remind us all of our potential. Vancouver 2010 is our opportunity to show the world what we can do, and what we can be, if only we try.

Vancouver 2010 is a celebration of the possible.

Respectively Submitted

Dena Coward
Director Paralympic Games

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